

P10 - 2018/19 SLT Revenue Budget Monitoring Forecast by Service	Directorate Variances over £250,000
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Dir.	Service	Budget £000	Projection £000	Variance £000	Variance %	Reason (provide if variance is +/- £250k)
CFC	Children's Social Care Placements & Provision	43,674	45,725	2,051	4.7%	<p>As outlined in previous budget monitoring reports, there has been a gross pressure of between £1.8m and £2.1m, which was brought down to a projected overspend of £800k on the assumption that savings plans would be realised and new demand would be managed. It was reported that there is a risk within the forecast, given the increase in high cost placements.</p> <p>A number of actions have been taken forward to deliver this, including the panel review of top up payments and the development of the edge of care strategy which was reported to Cabinet on 18 October 2018. The net change in numbers this month was a reduction in placements – the December figure for external placements is 370 compared to 372 in November. Despite this decrease, the forecast increased by £331k for external placements, as within the net reduction of two, there was an increase of four in external residential placements. In addition, the decision has been taken this month to remove any assumptions that numbers will reduce before the end of the financial year. As there are only three months remaining, it is not anticipated that a further decrease in numbers would generate much of a reduction in forecast.</p> <p>The forecast for internal placements (which includes fostering, adoption etc.) has increased .by £242k this month. During December, Interagency Fees (fees WCC pay to adoption agencies & other LA's for post adoption support services for adopted families) that were previously thought to be the funding responsibility of ACE (Adoption Central England) have been brought into forecast, as they have been found relating to Adoptions that pre-date the formation of ACE. This has increased the forecast by £200k.</p> <p>In total, Placements and Provision increased by £1m. This has been partially offset by reductions in other Children's Social Care</p>
CFC	Early Help and Partnerships	4,697	4,297	(400)	-8.5%	Allocation of Publi Health Grant income for qualifying expenditure across the service
CFC	Home to School Transport	13,692	14,292	600	4.4%	<p>The latest transport forecast from Council colleagues indicates a projected overspend of £0.530m. However, given the volatility of this budget, the decision has been made to keep the forecast overspend as £600k, as reported in previous months. During the work being undertaken with Transport Managers on Home to School Transport (HTST) budgets it has been identified that £153k of the £600k HTST overspend relates to "Short Breaks Transport SEN", a budget which is under the responsibility of Education & Skills. This has been reflected on the monitoring report which is why the 'Home to School and College Transport' line appears to have improved by £153k – it has merely moved to another line.</p>

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CFC	Safeguarding Locality Teams	10,064	9,587	(477)	-4.7%	Staffing underspends across different teams. The largest underspend is in Recruitment & Retention payments.
FIN	Financing Transactions (Borrowing and Investments)	15,392	11,792	(3,600)	-23.4%	Defer planned external borrowing whilst cash balances are strong and no significant forecast for interest rate rises. Forecast includes possibility of borrowing further £20m before end of 18/19
FIN	MRP	10,782	7,070	(3,712)	-34.4%	18/19 MRP Saving from policy change
FIN	MRP (PFI Element)	10,782	6,991	(3,791)	-35.2%	18/19 MRP - PFI Saving from policy change
FIN	Insurance		(500)	(500)	-	Reduce Fire Insurance Reserve following financial risk assessment
FIN	Whole Organisation - Contingency	750	125	(625)	-83.3%	Residual Amount not allocated from Corporate Contingency
E&I	Business, Administration & Systems	2,720	8	(2,712)	-99.7%	Capitalisation of Highway Works - £1m Capitalisation of Staff Time - £500k Highways Maintenance Service Specification Change - £500k Reduced spend on Concessionary Fares - £100k Increased Driver Training Income - £150k Reduced Discretionary Spend - £200k Use of grants and income - £200k Miscellaneous - £16k Reduced spend on Communications -£44k
E&I	Waste Services	30,460	29,461	(999)	-3.3%	As at the end of December there were -£2.723m outstanding financial contractual accruals. Draft reconciliation work forecasts that -£825k of these accruals can be released and -£1.898m needs to be retained for forecasted potential contractual commitments. The balance of -£195k is related to net reduced tonnage throughput especially in relation to the Energy from Waste facility.

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COaCH	Property Services	4,383	4,743	360	8.2%	Budget reduced by £0.5 million to take account of the impact of property sales expected. A number of these sales have not been achieved within indicative timescales and there is also a forecast overspend against the Place Partnership property services budget based on the 2017/18 outturn reflecting increases in reactive maintenance and other unplanned events. This is partly offset by a saving of £140k on the budget for feasibility studies.
COaCH	COACH - Management	841	241	(600)	-71.3%	COaCH Management salary savings - £15k Salary savings within the Commercial Team - £143k HR Vacant Posts - £175k Delay in the Graduate Training Programme - £200k Salary savings within Contents and Communications -£24 Use of General Reserve -£49 Miscellaneous £6k
DAS	Older People	63,470	63,912	442	0.7%	Older People (£0.442m overspend, reduction of £0.438m from P9) g) OP Residential and Nursing is currently forecast to overspend by £0.9m a decrease of £0.2m since last month as the result of a net reduction of 11 clients. It is assumed that this reduction will continue for the rest of the financial year. h) OP Home Care is forecast to overspend by £0.6m, an increase in the forecast overspend of £0.1m. The average weekly cost per package increased by 12p per week in period 10, overall client numbers reduced by 1. Savings totalling £2.5m were taken out of the budget in this area for 2018/19. i) OP Internal Homecare Service is showing an underspend projection of £0.6m due to a large number of vacancies in this team. This is typical of this service in recent years. j) Direct payments budget is forecast to overspend by £0.167m due to current clients in OP. k) The Carers service is predicting an underspend of £0.5m due to a reduction in flexible breaks. l) Older People's placement forecasts have been based upon historical experience to reflect volatility in client numbers throughout the calendar year.
DAS	Physical Disabilities	11,463	13,121	1,658	14.5%	Physical Disability (£1.658m overspend, reduction of £0.020m from P9) m) PD Residential and Nursing is forecast to overspend by £1.187m (a decrease in projection of £30k). The overspend is due to an increase in client numbers and an increase in package costs n) PD Homecare service is forecast to overspend by £0.516m (an increase in projection of £4k). The overspend is due to a shortfall in Future Fit savings for spot purchases, and an increase of clients since budget setting. o) PD Direct payments is forecast to underspend by £137k (a decrease of £8k since P9) the reason for the underspend is due mostly to a number of client packages that have closed (£66k), and reclaims of DP payments (£62k)

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DAS	Learning Disabilities	55,547	62,341	6,794	12.2%	<p>Learning Disability (£6.794m overspend, reduction of £46k from P9)</p> <p>p) LD Residential and Nursing is forecast to over spend by £4.749m. This is mainly due to a delay in achieving savings targets during 2018/19, resulting in an over spend of £1.9m, and the impact of the transfer of £233k of budget to in-house Residential Homes to fund increased staffing at Exmoor Drive. The remaining over spend is due to:</p> <p>q) 4 clients previously funded by CHC, 2 clients from hospital placements previously funded by Health, 4 additional clients entering the service, a cost of £235k for one client (KC) and an anticipated £23k backdated cost as advised by the operational lead.</p> <p>r) The forecast assumes that funding of £686k will follow the TCP clients who have stepped down from locked hospitals to date. The CCGs have said that they will fund the actual cost of current clients although there is currently no signed agreement regarding future funding arrangements and risk share.</p> <p>s) LD Supported Living is forecast to over spend by £2.127m. This is mainly due to 17 clients entering the service from CHC, in-house services, previous clients re-entering the service and clients previously only in receipt of replacement care. This has resulted in an increased cost of £1.1m since budget setting. In addition, increased costs and services and clients transferring from other areas have resulted in an increased cost of £0.855m. The unachieved savings target of £0.172m for Supported Living also contributes to the overall over spend.</p> <p>t) The LD Budget includes provision for known transition cases which are assumed to transfer to ASC this financial year but does not provide for any unforeseen cases (e.g. through carer breakdown) and the identification and management of these cases is a key budget management issue for the service.</p>
DAS	Mental Health	9,678	10,575	897	9.3%	<p>Mental Health (£0.897m overspent, decrease of £34K since P9)</p> <p>u) MH Residential, Nursing, Domiciliary and Supported Living are forecast to over spend by £0.962m due to an increase of 26 clients since budget setting. Direct payments are forecast to be underspent by £57k.</p> <p>v) This budget currently includes provision of £0.060m for future additional cases. This provision will be managed and reduced if possible through the remainder of the financial year.</p>
DAS	Support Services	(5,008)	(1,552)	3,456	-69.0%	This variance has occurred due to the net increased recovery of Direct Payment overpayments.
DAS	Integrated Commissioning Unit	919	644	(275)	-29.9%	ICU underspend of £0.275m due to deletion of vacant posts and additional income